

Northeastern Pennsylvania Office Building

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Executive Summary

This proposal is intended to be a detailed outline that will guide research on the Northeastern Pennsylvania Office Building project. The four main analyses encompassed in this proposal include critical industry research, value engineering, constructability reviews, and schedule reduction and/or acceleration pertaining to the following four analysis areas:

Analysis 1: Replacing the Pre-Engineered Metal Building

Alternative structural systems will be compared to the existing PEMB to determine whether it was the most suitable system for this project. A preliminary analysis of three building systems will be used to determine the single best candidate. Further analysis will be performed to compare the alternate system to the PEMB with regards to cost and schedule.

Analysis 2: Design-Build Phase 2 & 3

Since the project team is familiar with the work being designed and constructed on Phase 1, a design-build approach could be used on similar buildings, Phases 2 & 3. A design-build project is expected to accelerate and reduce the project schedule.

Analysis 3: Horizontal Expansion vs. Vertical Expansion

The owner has shown interest in doubling the amount of occupants in the office building. This analysis will be performed to outline why a horizontal expansion would be preferred over a vertical expansion. Along with the owner's obligations being highly considered, the costs and schedules of each option will be compared.

Analysis 4: Geothermal System

A geothermal system could be installed to warm the slab of the shop building during the colder months of the year and cool the slab in the warmer months. It may reduce the amount of gas-fired heaters used in the shop building, and would therefore reduce the amount of fuel consumed to heat the space. If this system seems appropriate for this project, a payback period will be determined.

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Project Background

The Northeastern Pennsylvania Office Building is Phase 1 of a 5 phase project on the outskirts of a rural community in Northeastern Pennsylvania. The project consists of two single-story buildings on a nineteen acre project site. Security fencing will surround the site to enclose a gravel laydown yard where the owner will store materials and equipment after project completion. The office building is approximately 11,500 square feet and the shop building is about 14,700 square feet. Together, these buildings are scheduled to be constructed from June 2011 until about March 2012 and cost about \$5.4 million.

Both buildings are pre-engineered metal buildings (PEMB) set on concrete pier foundations. The floor systems for both buildings are concrete slabs-on-grade with concrete grade beams. Ten gas furnaces distribute warm air throughout the office building, while the shop building uses a combined system of twelve gas-fired heaters and three large, ceiling-mounted fans to warm the space.

Analysis 1: Replacing the Pre-Engineered Metal Building

Issue

The pre-engineered metal building system used for both buildings have not only caused problems in the field with coordination, but it has delayed the project schedule. The general contractor on the project has expressed displeasure with the subcontractor that has been hired to design, fabricate, and install the PEMB for this project.

Although the PEMB was chosen for this project because it typically can be constructed quicker and for less cost, it will be directly compared to an alternative system to view its advantages and/or disadvantages. The three preliminary structural system candidates will include a standard steel structure, a cast-in-place concrete structure, and a precast tilt-up concrete structure.

Methodology

The first area of analysis that must be performed would be to calculate the costs and schedule impact of the pre-engineered metal building. This will include all costs associated with fabricating and installing the PEMB, as well as the costs endured by the general contractor for not completing the project on schedule. This will provide a baseline for comparison with other structural systems.

The next area of analysis will be finding a suitable replacement system. A list of key issues will be used to directly compare the alternative systems. An accompanying structural analysis of the most suitable candidate (Appendix A) will be performed to determine member sizes for more accurate cost estimation.

Expected Results

Since a PEMB is commonly used for similar projects, it is expected that it is the most appropriate system. However, the benefits of an alternative system may show that it is more appropriate for this particular project when compared to the PEMB.

Analysis 2: Design-Build Phase 2 & 3

Issue

The Northeastern Pennsylvania Office Building is Phase 1 of a five phase project. It was delivered as a standard design-bid-build project. A preselected list of contractors was chosen by the owner to submit bids for this project. With an almost complete set of drawings and specifications, the contractors analyzed the scope of work and submitted their bid. The winning contractor then sent out the project documents to subcontractors for bids. Once all of the subcontractors were chosen, the project began construction.

Although the timeframe of design is not known at this point in time, the drawings and specifications were issued April 2011. This means there was a three month delay between the contractors receiving the project documents and the start of construction. Since Phase 2 and Phase 3 of this project are nearly identical buildings, they could be delivered as design-build projects with the Phase 1 project team to reduce the schedule and costs of these later phases.

Methodology

It is important to first understand the timeframe involved with the design-bid-build process used in Phase 1. The design aspect is unknown at this time, but the bidding stage lasted about three months and the building's construction is approximated to last nine months. With this base timeline known, design-build projects that are similar in size and cost can be investigated to determine the approximate schedule length of this type of building when using a design-build approach. The change in schedule can be extrapolated to determine an approximation of cost additions/savings due to an altered project schedule.

Expected Results

Cost additions/savings that will be derived will be directly associated with the changes in project schedule. Since the design-build process is generally shorter than the design-bid-build process, it is expected that there will be cost savings involved if the later project phases are delivered as design-build projects.

Analysis 3: Horizontal Expansion vs. Vertical Expansion

Issue

The office building portion of the Northeastern Pennsylvania Office Building is currently designed to provide work space for about 50 employees. The owner now believes that they will need to double the office space available to accommodate around 100 employees. The two options for an expansion of this size are to expand horizontally or vertically. It is assumed that the project is still in the design phase, but the design has not been fully completed. The primary function of this analysis is to outline and justify the benefits of a horizontal expansion when compared to a vertical expansion for this particular project.

A horizontal expansion will result in less area in the gravel laydown yard due to the larger building footprint and the addition of a second parking lot. However, if a second building were to be added to the project to accommodate the additional employees, the design of the second building could be nearly identical to the original office building.

A vertical expansion would require an almost entire building redesign due to the larger loads demanded from the building systems. The primary advantage to a vertical expansion would be the retaining of the entire gravel laydown yard.

Methodology

After developing a list of positive and negative impacts on the project for both a horizontal and vertical expansion, an interview with the owner will help determine the priority of which impacts are most and least important to the client. This will help decipher whether the benefits of a horizontal expansion exceed the benefits of a vertical expansion.

Using information obtained by researching other vertical expansion projects, generalized cost and schedule information can be applied to the current project data to determine the impact of a vertical expansion. This can be compared to the approximated cost and schedule impacts derived from the current project data for a horizontal expansion.

Finally, three-dimensional models of the site with a vertical expansion and a horizontal expansion will be created to help the owner visualize and compare the aesthetic differences between the two options.

Expected Results

It is expected, since this analysis is intended to emphasize why a horizontal expansion is preferred, that the results of this analysis will show that a horizontal expansion would be preferable when compared to a vertical expansion. Although the cost of constructing a completely separate building may exceed the cost of constructing a two story building, it is likely that the construction of the horizontal expansion will be preferred by the entire project team.

Analysis 4: Geothermal System

Issue

The shop building of the Northeastern Pennsylvania Office Building currently utilizes twelve gas-fired heaters that are mounted above each truck entrance to warm the space. Three large ceiling-mounted fans are used to force the warm air down so that the heat does not rise and remain at the top of the building. This system for warming the space is not very energy efficient since energy is used to by the gas-fired heaters and also by the ceiling-mounted fans.

Since this project has a large site in a rural area, a geothermal system could be utilized to warm the shop building's concrete slab-on-grade while reducing the energy consumption. In addition to normal heating load requirements, the slab will be experiencing cold temperatures from the ice and snow dropped by trucks making deliveries to the shop building. The geothermal system will not only help melt this snow and ice through conduction, but it will also passively radiate heat in an upwards direction to warm the shop space.

Methodology

Primary research will need to be conducted to become familiar with geothermal systems and to help decide which system is most appropriate for this particular project. Once a system has been chosen for further analysis, a mechanical analysis (Appendix A) will be performed to determine the size and cost of the geothermal system. Also, based on the size of the system, a duration will be determined to install the system and will be inserted into the project schedule to determine if the installation of a geothermal system would impact the project schedule in a negative way. Finally, a cost analysis will be performed to determine the payback period for the initial installation costs for the geothermal system.

Expected Results

Although some of the gas-fired heaters and ceiling fans may still be needed for additional warmth, the energy consumption within the shop building will be reduced due to the implementation of a geothermal system. Although the initial costs and schedule impacts may be high, the payback of a system such as this is anticipated to be beneficial. Also, since the shop building does not currently have any cooling in the warmer months, this system provides passive cooling if run during the warm months of the year.

Weight Matrix

Description	Research	Value Eng.	Const. Rev.	Sched. Red.	Total
Analysis 1		10%	10%	10%	30%
Analysis 2				10%	10%
Analysis 3		10%	20%	10%	40%
Analysis 4	10%	10%			20%
Total	10%	30%	30%	30%	100%

Conclusion

This proposal is intended to analyze critical industry research, value engineering, constructability reviews, and schedule reduction and/or acceleration pertaining to four separate areas of analyses with regards to the Northeastern Pennsylvania Office Building. These four areas of analysis include replacing the pre-engineered metal building, using a design-build delivery system for later building phases, verifying why a horizontal expansion is preferred when compared to a vertical expansion of the office building, and installing a geothermal system to warm the concrete slab in the shop building.

Appendix A: Breadth Studies

Structural (Replacing the Pre-Engineered Metal Building)

The structural system that is determined to be the most appropriate replacement for the pre-engineered metal building will require a basic structural analysis to help determine the shape and sizes of different structural members. The shape and size of a structural member will affect both the cost and the construction duration for the building's duration.

Although the shop bays are fairly consistent in size, as well as the office building bays, they are not comparable to each other. Because of this, a structural analysis will be performed for one bay of the shop building and for one bay of the office building. The structural analysis will include only gravity loads for each bay. Although additional factors would need to be considered for a complete structural analysis, such as snow load, wind load, lateral loads, and additional bracing, the basic frame design that will be performed is to find the general sizes of the frame members. The analysis will only include the horizontal and vertical members above grade. Footings will not be resized for this analysis.

Once the sizes and shapes of the structural elements in both the shop bay and the office bay are determined, they will be extrapolated to estimate the total cost of the new structural system for the project.

Mechanical (Geothermal System)

Once a specific geothermal system has been chosen for this project, square footage calculations will be found in order to determine the size of the system. These calculations will only include the shop building. Although the office building may be suitable for a geothermal system, it will not be considered for this analysis. Based on the size of the system being considered, the heating load that will be produced will be calculated. The heating load produced by the geothermal system can be used to determine how many gas-fired heaters can be removed from the shop building.

Appendix B: Proposed Thesis Semester Schedule

